

Manufacturing and Supply Chain

# DISCIPLINED Operations. RELIABLE Output.

We focus on disciplined processes, strong operational control, and continuous improvement to ensure every drop meets our performance standards.

## How we deliver

Our supply chain is guided by an organised Sales & Operations Planning (S&OP) framework, focusing on:



- 1** **Topline growth** through state-of-the-art manufacturing, increased productivity, and process optimisation
- 2** **Future-readiness** through digital transformation, advanced formulation, and infrastructure development
- 3** **Responsible operations** through reduced emissions, energy intensity, and virgin plastic usage

## Our manufacturing plants: Where performance takes shape

To serve the nation's diverse mobility and industrial needs, we run three blending facilities in India: Patalganga, Silvassa, and Paharpur.

### Silvassa Plant (Union Territory)

<b>85+</b> Million litres*	<b>10%</b> Improvement in Overall Equipment Effectiveness (OEE) and productivity
<b>4.6%</b> Reduction in manufacturing costs	<b>20%</b> Reduction in waste generation
<b>2 Years</b> of DAFWC-free operations**	

### Patalganga Plant, Maharashtra

<b>100+</b> Million litres*	<b>10%</b> Improvement in OEE and productivity
<b>13</b> Million litres per annum capacity added through debottlenecking	<b>30%</b> Reduction in energy intensity
<b>10 Years</b> of DAFWC-free operations**	

### Paharpur Plant, West Bengal

<b>45+</b> Million litres*	<b>10%</b> Improvement in OEE
<b>28%</b> Improvement in productivity	<b>12%</b> Decline in specific power consumption from FY24
<b>8 Years</b> of DAFWC-free operations**	



\* Production as of 31 December 2025

\*\* Days away from work cases

# OUR Value Creation PROCESS

We create value at Castrol India through a connected, end-to-end process where disciplined design, rigorous quality, efficient delivery, and customer insight work together to drive reliable outcomes.

